







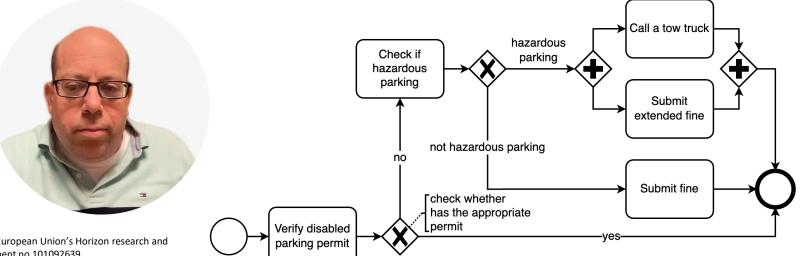
### What is a business process?

"A collection of tasks that are executed in a specific sequence to achieve some business goal, such as producing a service or product for customers".

Source: Mathias Weske. 2012. Business Process Management: Concepts, Languages, Architectures (2nd ed.).

A process model is a graphical representation of a business

process.







## **Business Process Management (BPM)**

A discipline that uses various methods to discover, model, analyze, measure, improve, and optimize business processes [Gartner]

- In recent years, BPM technologies have evolved driven by advances in AI, machine learning, and other socalled intelligent technologies.
- This raises the challenge of ensuring the trustworthiness of Al.







Trustworthy Al

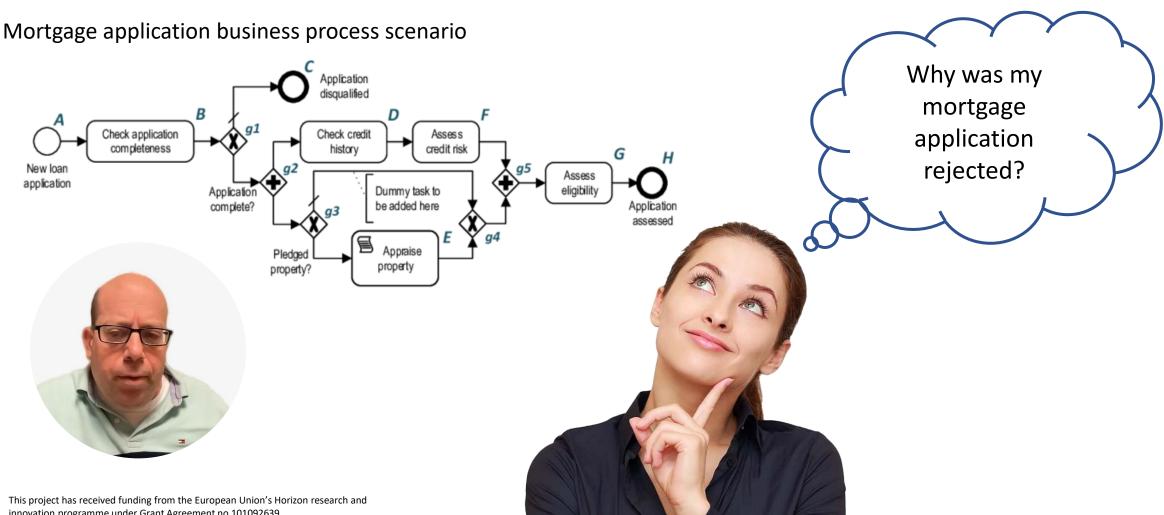


FEAS principle – Toreini at al. *The Relationship between Trust in AI and Trustworthy Machine Learning Technologies*. In Proceedings of the 2020 Conference on Fairness, Accountability, and Transparency

Our focus is on explainable AI (XAI) of business processes



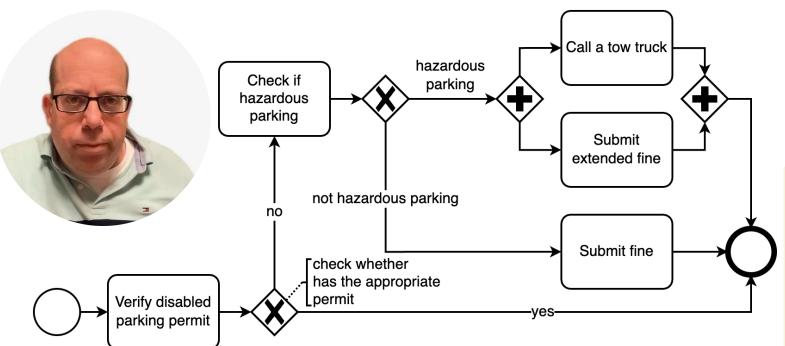
## How well can we address user questions related to conditions in business processes?



#### IBW.

# How well can we address user questions related to conditions in business processes?

Hazardous parking (fine tickets) business process scenario







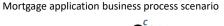






## XAI for business processes – State of the Art (SotA)

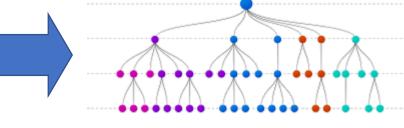






execution events



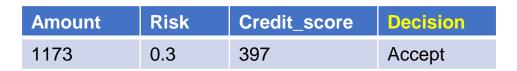


**Process model** 

**Process log** 

Machine learning (ML) model (surrogate)

prediction





**Explanation** 

Explainability (XAI) model

Process log (T) is a set of traces t t = {<case ID, timestamp, event payload>}







# What are the problems with the State-of-the-Art explainability for business processes?

- express the business process model constraints
- include the richness of contextual situations that affect process outcomes
- reflect the true causal execution dependencies among the activities in the business process
- make sense and be interpretable to human users







# What are the problems with the State-of-the-Art explainability for business processes?

#### Many of the explanations fail to

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Situation Aware eXplainability (SAX)







#### Unlocking the power of



SAX is a suite of technologies developed by IBM Research as part of the FAME EU project to address the above shortcomings, with the aim of generating explanations about business process conditions by leveraging recent Al advancements.







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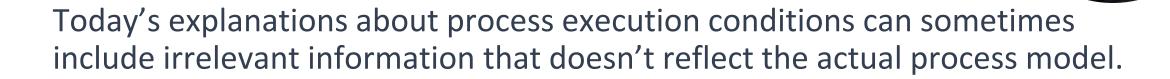




# Many of the explanations fail to express the business process model constraints

The





**Example:** Delving into the delayed handling of mortgage applications, using XAI may involve feeding demographic information (e.g., age) into the prediction model, which would then appear as part of the explanation—even if it doesn't truly affect the processing time.







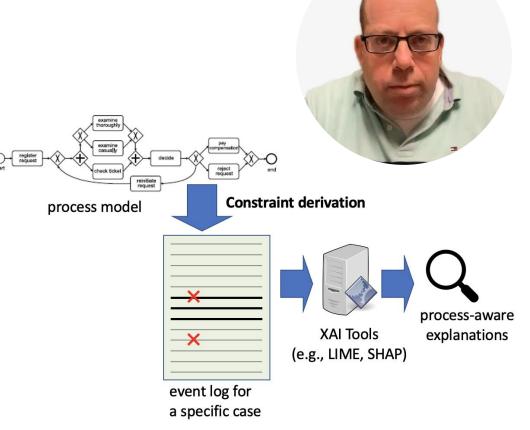
#### Many of the explanations fail to express the business process model constraints



Extensions to XAI techniques (e.g., LIME/SHAP) to systematically constraint the explanation space for process-awareness to produce correct and adequate explanations as they conform the BP model they rely on.

**Example:** The attribute "age" is not shown as a factor in the explanation.

Paper: Model-informed LIME Extension for Business Process Explainability PMAI2022@IJCAI2022











#### Situation Aware eXplainability (SAX)

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Many of the explanations fail to

include the richness of contextual situations that affect

process outcomes

The



Today's explanations do not include situations that can affect the process outcomes and decisions

**Example:** Delving into the delayed handling of mortgage applications using only XAI may overlook important information, such as a new guideline to reject an application if it remains in the system for more than 5 days (the situation).

Many of the explanations fail to

include the richness of contextual situations that affect

process outcomes



Approach

**Processes Explained** 

Leveraging techniques of complex event processing (CEP) for the sake of enriching the process log with situation/context related data.

**Example**: Detecting *MoreThan5DaysInTheSystem* situation.

External events

Event patterns

CEP

execution

events

Event log

Enriched event log

Explain & Query

explainer

Paper: Situation-aware eXplainability for Business Processes enabled by Complex Events
Al4BPM workshop @BPM2022









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## Many of the explanations fail to

Many of the explanations fail to reflect the true causal execution dependencies among the activities in the business process

The



Today's process mining techniques consider only time precedence among activities and not causal execution dependencies.

**Example:** 



Email activity usually occurs before Archive activity in the event log (but archiving is not **caused** by emailing)



Many of the explanations fail to reflect the true causal execution dependencies among the activities in the business process



## Approach



Leveraging and adapting causal discovery techniques to the **timing** of the activities in the process log to reveal causal dependencies **among their executions** (Causal Process AI).

Example: Accept Accept Archive

The "Accept" activity causes both "Email" and "Archive" activities, therefore adding more resources to "Email" to finish earlier won't necessarily mean that "Archive" will finish earlier.

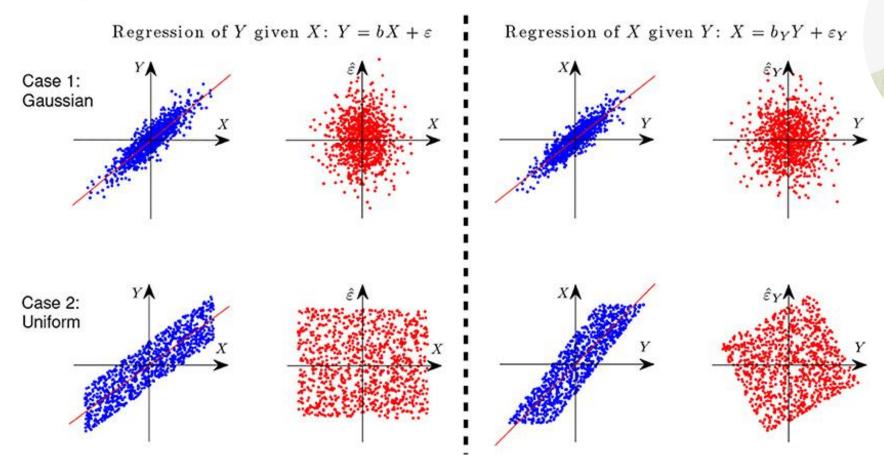
Paper: The WHY in business processes (under revision)







#### Can we distinguish $X \xrightarrow{c} Y$ vs. $Y \xrightarrow{c} X$ The LiNGAM method



Projecting from the general case of linear relationship between variables to the cause of time execution relationship between activities in a process



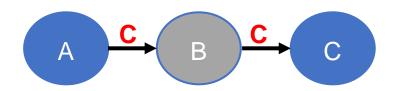


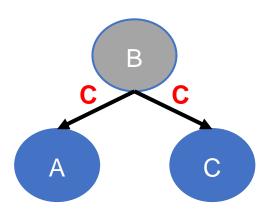


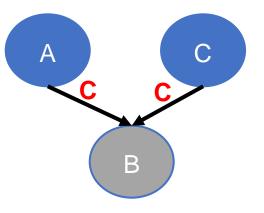
#### **Background – Causal discovery**



Causal dependency in causal graphs – There are three causal relationship patterns or junctions that constitute the building blocks for any causal net structure







Mediator

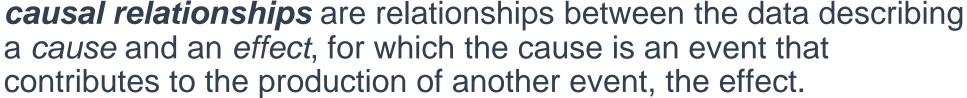
Confounder

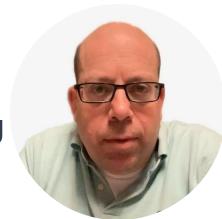
Collider





#### Causal Process AI - Why is this important?





Associative relationships used today to discover the process model, are not enough to develop the causal understandings necessary to inform intervention recommendations.

Interventions are critical for process improvements as they enable to answer questions such as:

What would happen to the eventual outcome or execution time in a given process if a certain activity is expedited or postponed?







#### Situation Aware eXplainability (SAX)



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#### Many of the explanations fail to make sense and be interpretable to human users





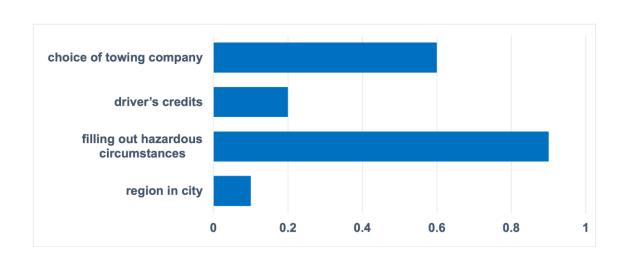
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Today, explanations provided by XAI techniques tend to be uninterpretable to users.

#### **Example:**

The factors affecting the processing of fines issued to vehicles parked in hazardous areas.









#### Many of the explanations fail to make sense and be interpretable to human users



Employ the power of an LLM to highlight the important part of the various knowledge we have about the process and articulate it in a natural language form.



#### **Example:**

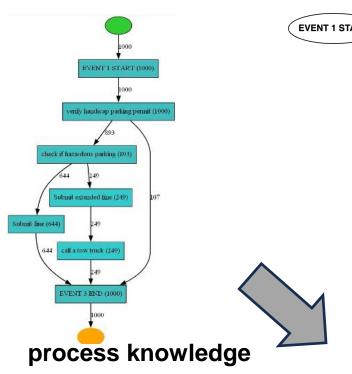
The "Submit extended fine" activity, particularly the time intensive documentation of hazardous circumstances with a high importance value of 0.9, is the primary cause of delay in fine processing.

Paper: How well can large language models explain business processes? (under revision)



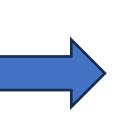


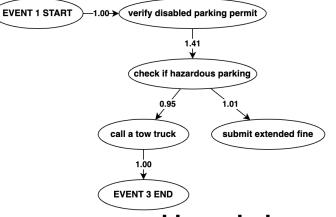
## SAX idea - "Form", "Blend", "Interpret" (FBI)



"Why does the processing of fines in hazardous location

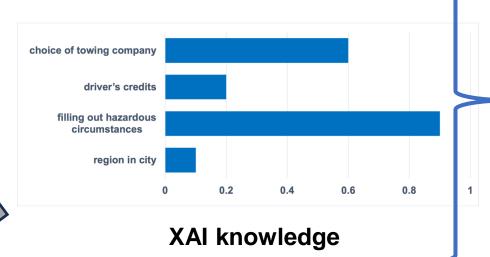
take so long?

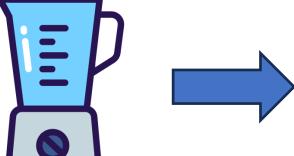




causal knowledge







explanation

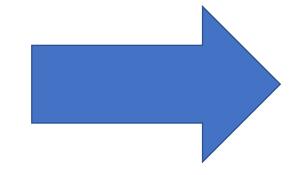


Large Language Model (LLM)

This project has received funding from the European Union's Horizon research and innovation programme under Grant Agreement no 101092639



# SAX4BPM library





Core Services:

- **►** Causal4process
- **▶** ContextEnrichment
- **►**X4Process
- ► NLP4X

\* Accessible at: <a href="https://github.com/IBM/sax4bpm">https://github.com/IBM/sax4bpm</a>







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☐ Vehicle has no valid Parking F ☐ Parked in No Parking Area / S ☐ Parked in Fire Lane ☐ Parked in Handicapped Space ☐ Parked in Reserved or Assigned Your license number has been	Pace Bloom Pace Corded Addition	rked in ner:	lations may result
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#### FAME

